



Air Berlin PLC | 12th May, 2016 |
First Quarter Results, 2016



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Q1 2016 in line with expectations despite continuing market pressures

Revenue per Available Seat Kilometre (RASK) and Yield remained stable while ASK significantly down

- Impacted significantly by damaging dispute over codeshare flights
- Protracted influence of geopolitical events
- Downward trend in touristic destinations

Load Factor improvement of 0.2 percentage points

- Continuing improvement in asset utilisation from network optimisation

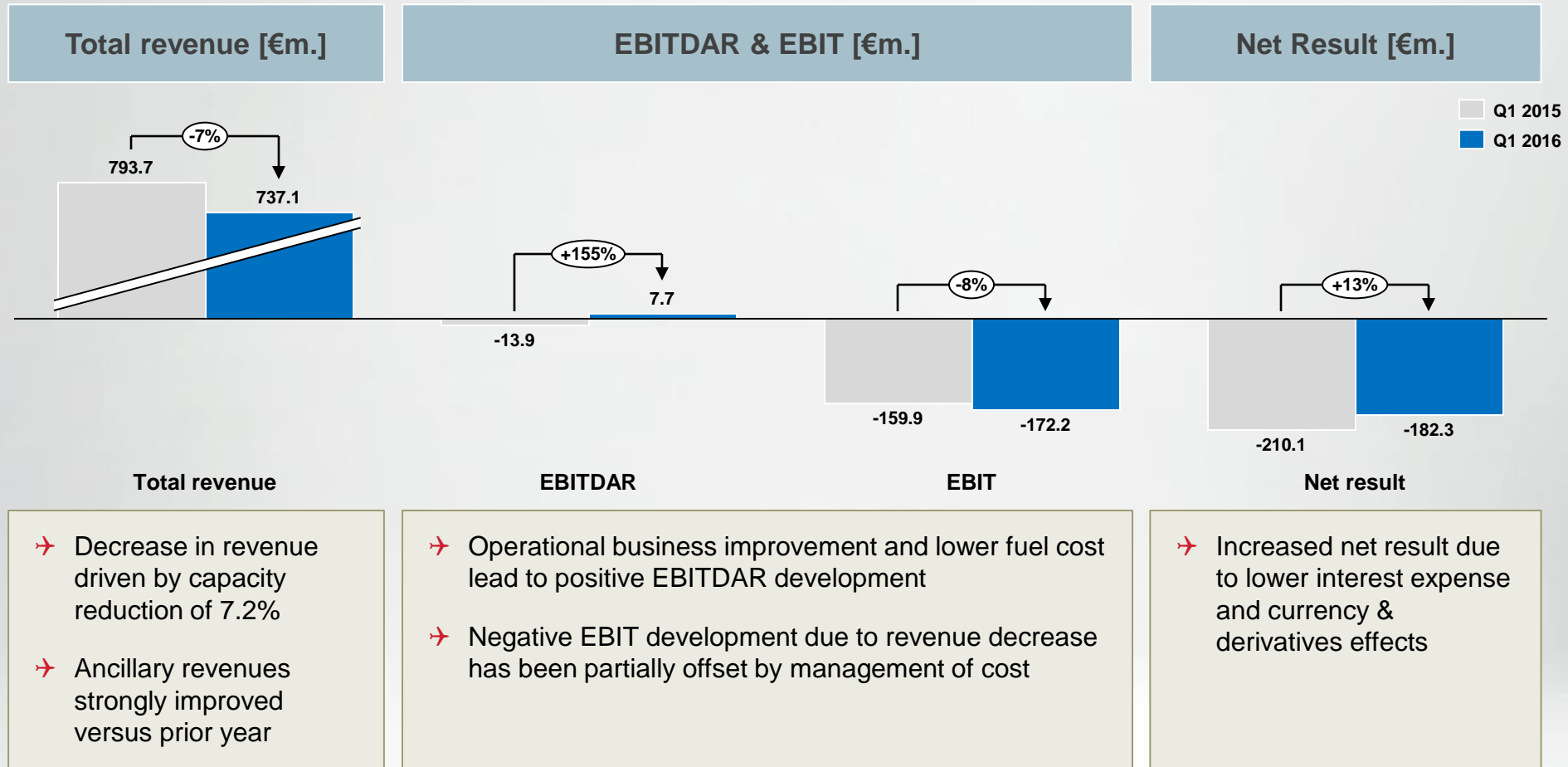
Ancillary Revenues increased by 2 EUR per passenger

- Tangible impact of enhancement of customer proposition and system development

Cost per Available Seat Kilometre (CASK) increased due to reduction in capacity (ASKs)

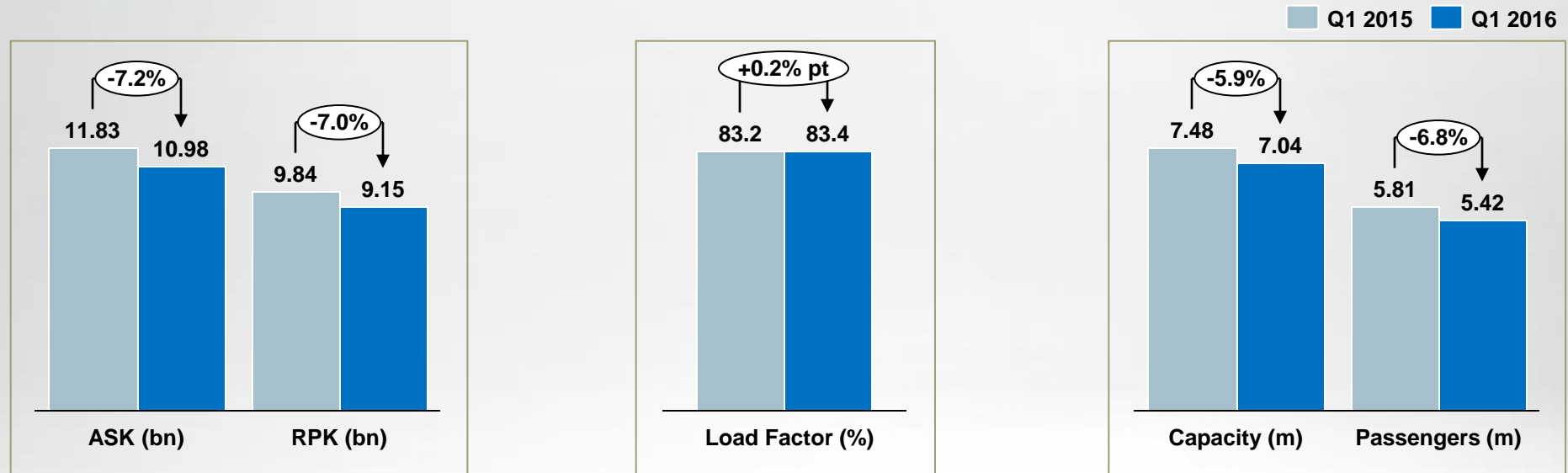
- Management continue to address the underlying cost base to create a sustainable future platform
- Fuel upside expected in Q3 and Q4; partially offset by negative FX movement

Despite headwinds, Net Result improved by 13% versus prior year



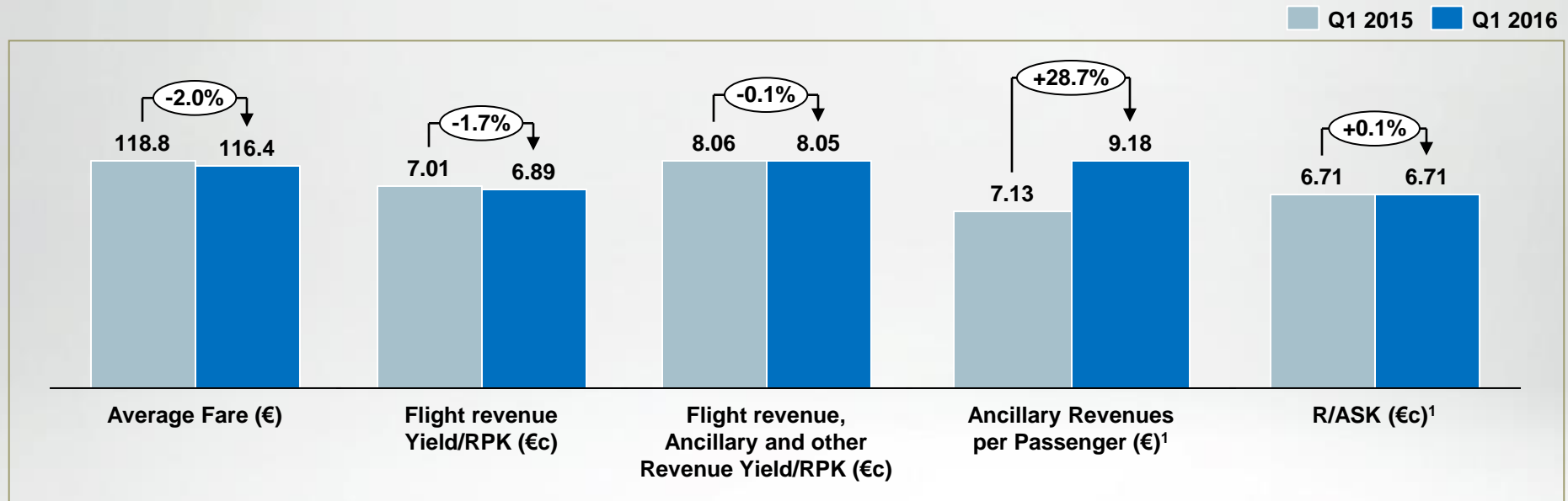
Q1 2016 with stronger load factor achieved through network optimisation

- Tactical adjustments to capacity in leisure segment as well as European flying
- Positive load factor development
- Passenger numbers decrease stronger than capacity



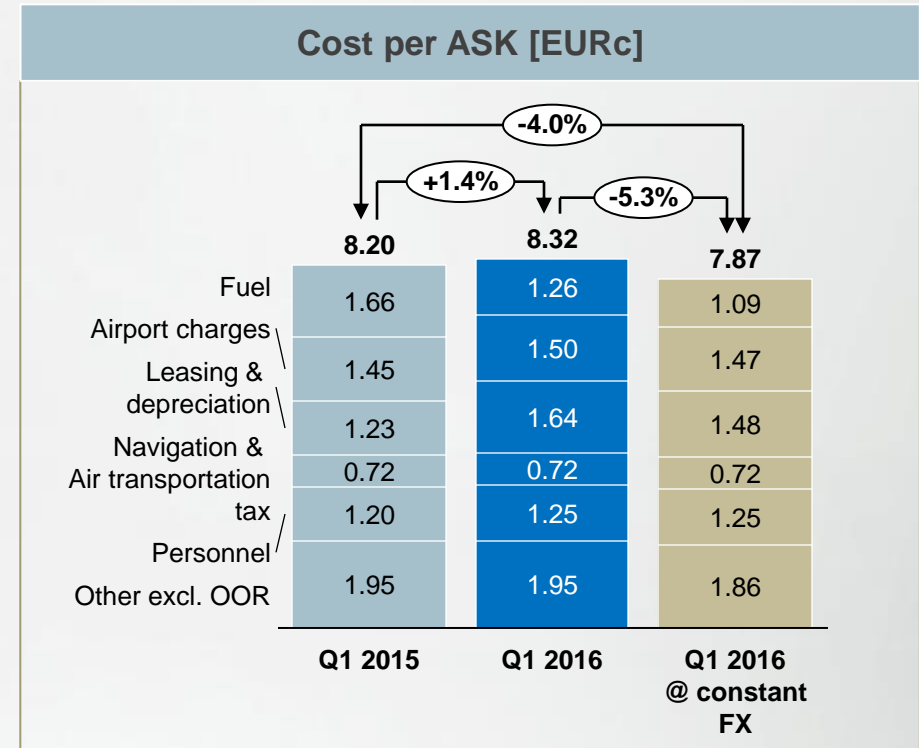
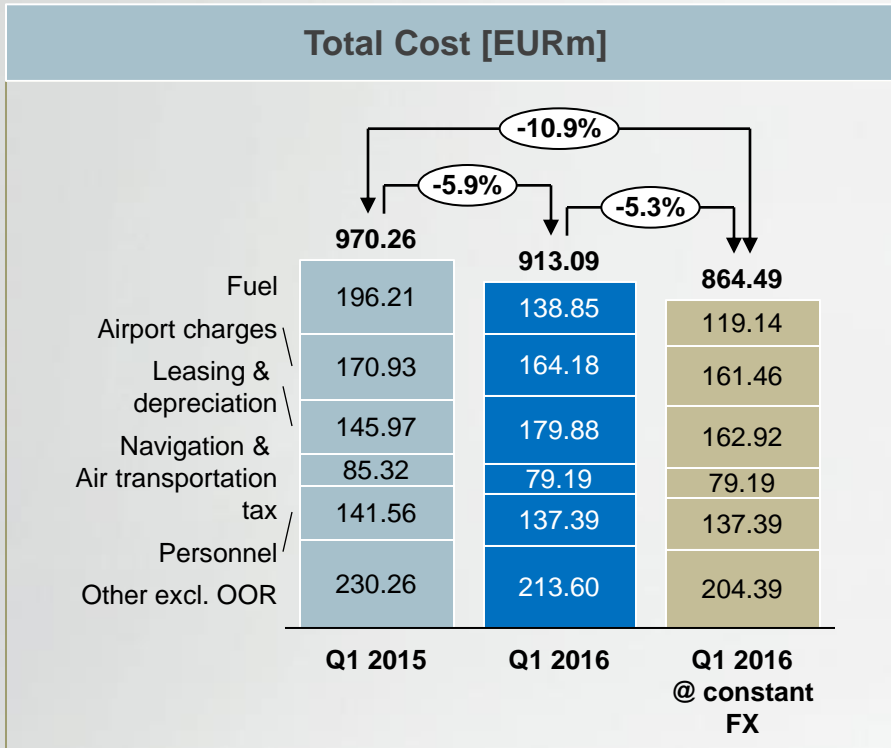
Significant improvement of ancillary revenues

- ➔ Stable Revenue per ASK development
- ➔ Further negative impact of codeshare dispute and dip in tourism traffic due to geopolitical event that led to short term capacity shifts away from impacted areas
- ➔ Strong evolution of Ancillary Revenue offsets yield shortfall in a declining yield environment



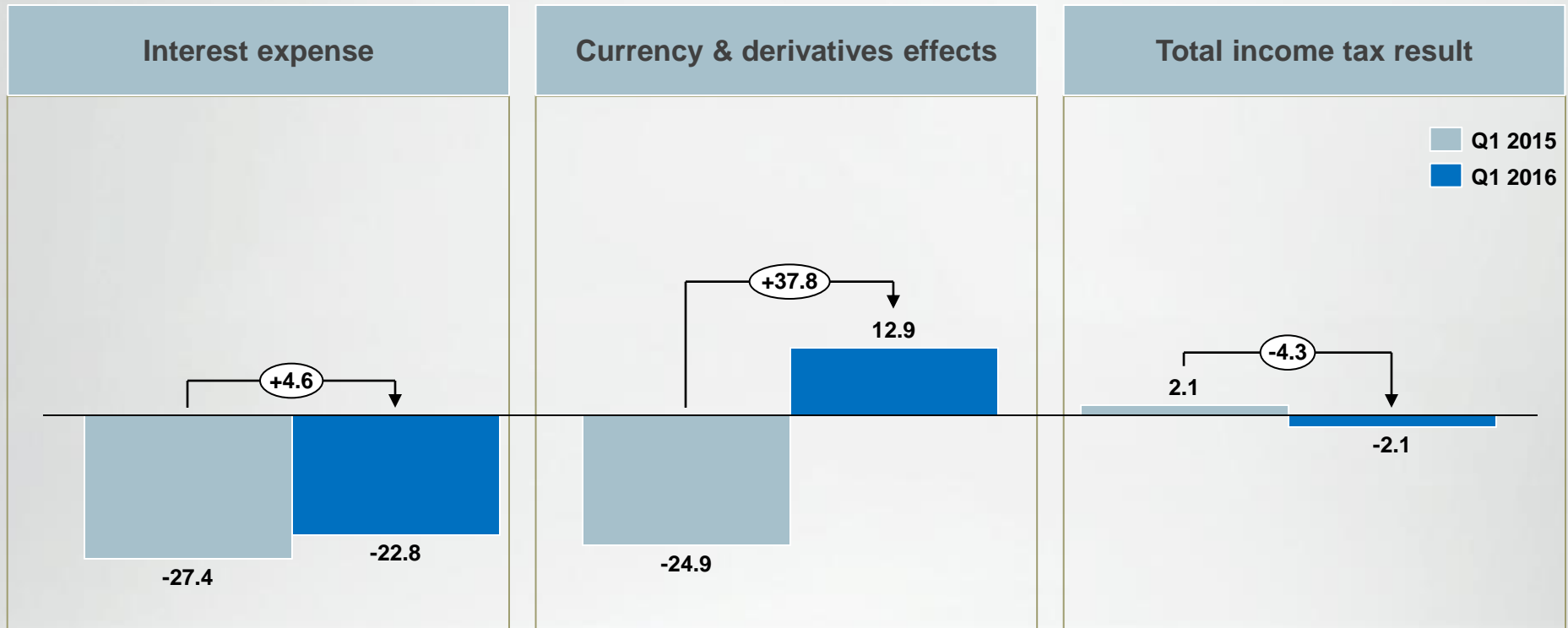
(1) Total revenue

CASK at constant FX down by 4%



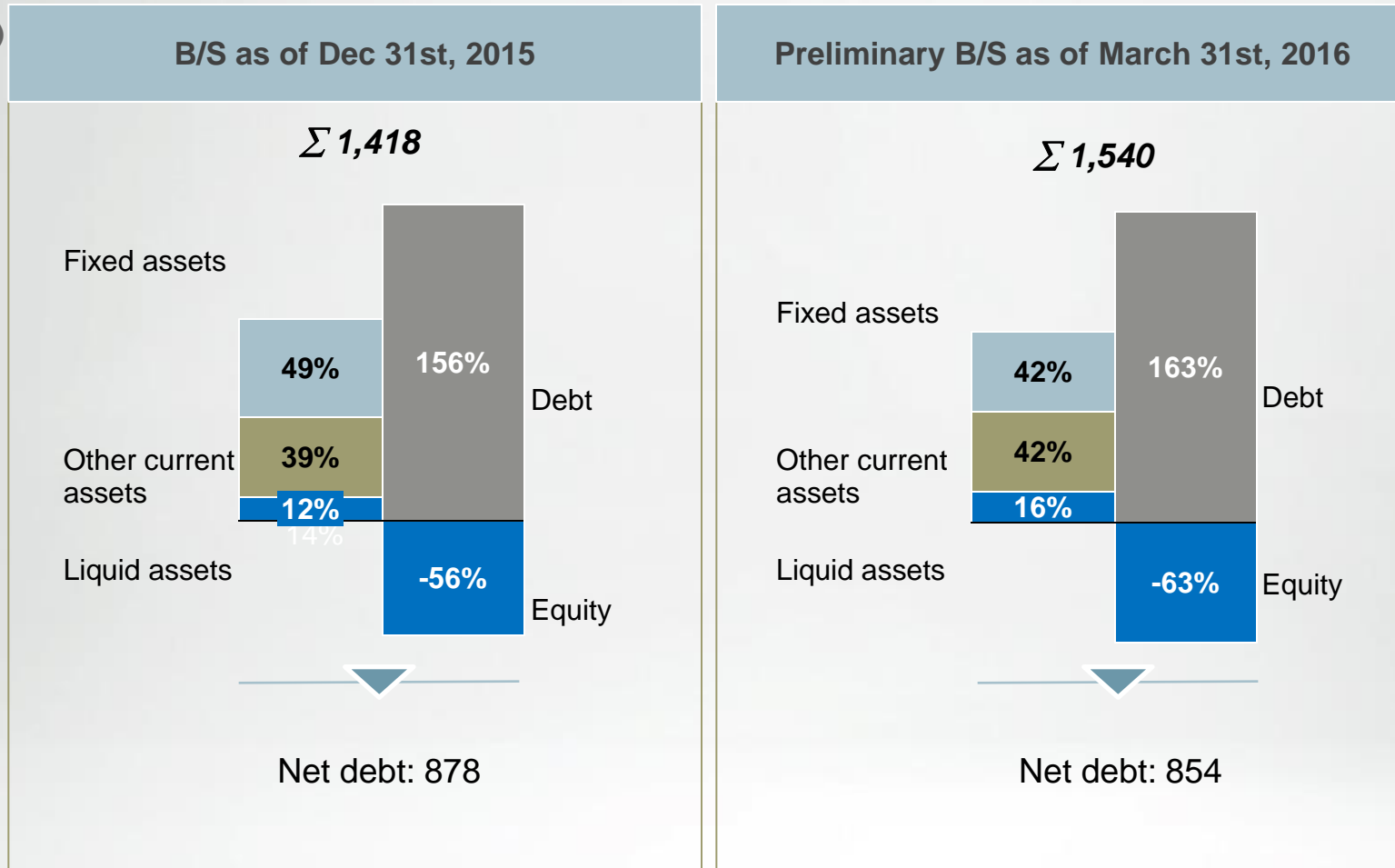
- ➔ Total costs are down by 5.9% or 10.9% on constant FX respectively while CASK @ constant FX is down by 4.0%
- ➔ Increase in leasing & depreciation is primarily driven by the increase of leased versus owned aircraft and the ASK reduction
- ➔ The inability to release costs relating to capacity (breathing room) is also the driver for the increase in personnel and other operating expenses

Currency & derivatives effects improve financial result in Q1 2016



Preliminary consolidated balance sheet structure 2016

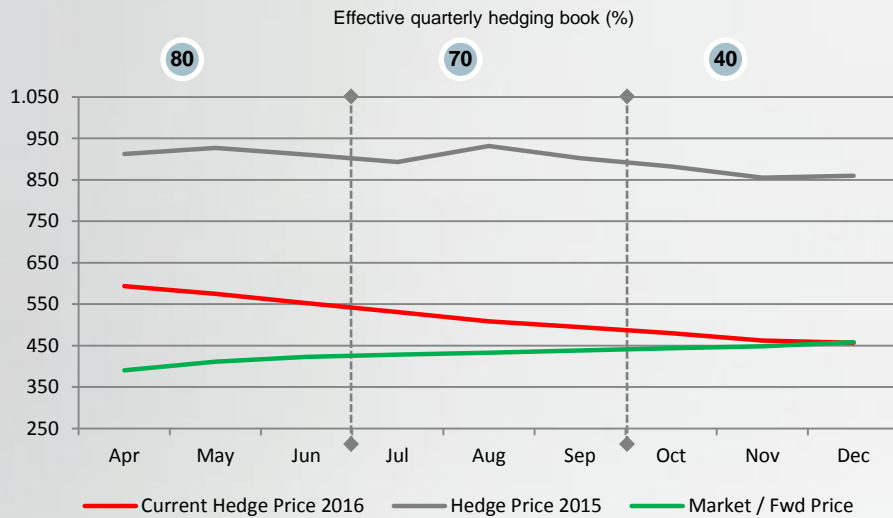
(in EUR m)



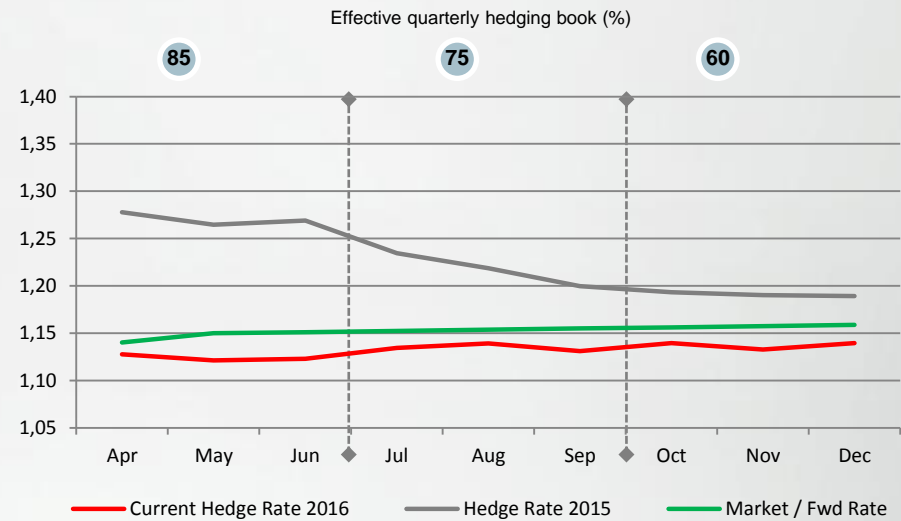
Incremental funding in 2016 of EUR 325m has already been secured.

Fuel upside expected in Q3 and Q4; partially offset by negative FX movement

Fuel Price development [USD/t]^{1), 2)}



FX rate development [EUR/USD]¹⁾



1) as of 04 May 2016 | Hedge rate / Price 2015 as of 30 Apr 2015 2) excl. differentials

Guidance for FY2016

Improved operating performance for full year 2016 is expected, as restructuring plan begins to achieve benefits

- ➔ Q2 continues to be affected by aftermath of geopolitical events; softness in premium market will continue in parallel to overcapacity situation
- ➔ However, expanded network, partnerships and ancillary revenues continue to outperform - partly compensating the market driven decline in yield
- ➔ Strategic progress continues
 - Launch of new routes from Dusseldorf to San Francisco, Boston, Havana, Stockholm and Bologna
 - Increased frequencies to Los Angeles, New York and many more key cities
 - Product enhancement with all long haul aircraft reconfigured into consistent product by quarter end
 - Implementation of enhanced Commercial Partnership with Alitalia